CEA's Transportation Connects Alberta Conference



February 2023



The Calgary Airport Authority:

Overview

We are governed by a community-based board of directors which are appointed by four organizations









Our Revenue

Our revenue is generated through three diversified streams



Aeronautical



Non-aeronautical
34%



Airport improvement fees

32%





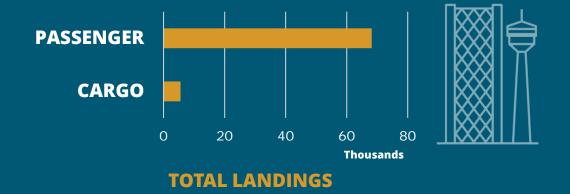


2022 OVERALL STATS as of December 31st

\$418.2M

TOTAL REVENUE





39.6K

DAILY E&D PASSENGERS





WESTJET PARTNERSHIP







WestJet will be taking delivery of more than 65 aircrafts over the next six years and majority will be base at YYC. WestJet will concentrate its fleet of 787 Dreamliner aircraft in Calgary starting 2023 summer schedule. Opportunity for new routes within North America, Europe and potentially Asia.



Opportunity to grow by 7-8 million additional passengers by 2028. Direct destinations from YYC expected to increase to 100.



Government of Alberta has agreed with WestJet to invest in developing Alberta's Aviation Industry to ensure WestJet has the commercial and operational environment it needs to continue to grow its business with YYC.

Passenger Growth at YYC (Historical and Prospective)

WestJet's strategic decision to remove capacity from Eastern markets and redeploy them in the West provides a rare opportunity for both YYC and the Province of Alberta

YYC has the potential to be a similar volume to where YVR was pre-COVID by 2028





Opportunity to pull and connect guests in Calgary





Further growth opportunities from long-haul fights

Calgary (Local)	100
ВС	50
Edmonton	20
SK & MB	15
United States	35
All Other Origins	36

^{*}number of people on a typical transatlantic flight out of Calgary and where they might be coming from



- The practical catchment area is even less geographically bound when making international to international connections
- A typical long-haul flight has 15-20% of the passengers onboard originating from cities in the southern and western United States
- WestJet, given the right enablement may offer travelers from these origin points shorter, cheaper connections to European destinations



Award Winning East Deicing Apron









De Havilland Canada Announces Site of New Alberta Aircraft Manufacturing Facility





